

BUSINESS AND FINANCE

Report to the Governance Committee

Meeting: In Camera

Open

Presented for: Information

Approval

Meeting Date: June 12, 2017

Presented by: Isabel Grace, Superintendent of Business/Finance

Subject: 2017-2018 Draft Budget Information

Recommended Action(s): That the Governance Committee recommend to the Board that the 2017-2018 Operating Expenses Budget, in the amount of \$185,710,739 be approved as presented.

Background

In the spring of 2017, the Ministry of Education released the draft funding regulations for 2017-18. Since that time, administration has been reviewing its enrolment projections and related grant calculations, staffing allocations, resource needs and departmental requirements. The core objective of the 2017-18 budget process will be to match the Strategic and Operational priorities of the Peterborough Victoria Northumberland and Clarington Catholic District School Board with available resources, and consequently develop a budget that is compliant with the Education Act.

Addressing Our Strategic Priorities

Actions planned for 2017-18 are intended to reflect the Board's vision *Achieving Excellence in Catholic Education through Learning, Leadership and Service* as operationalized via the Board's 2014-17 strategic priorities, which are:

- Ensure our structures, processes, relationships, and actions reflect our Gospel values and Catholic Social Teachings
- Implement the most effective, evidence-based instructional and assessment practices to help all students meet the Catholic School Graduate Expectations

- Embed technology to support digital literacy, creativity, innovation, collaboration and the learning needs of all students
- Develop the intellectual, spiritual, mental, physical, and emotional well-being of students in safe, diverse, respectful, and faith-filled learning environments
- Implement fair and transparent processes in recruitment, leadership, talent development, and succession planning to ensure employees have the necessary knowledge, skills, and attributes to promote our vision of Catholic education.

The following reports and updates were brought forward to trustees this fiscal year:

| | |
|----------------|---|
| April 3, 2017 | Governance meeting: 2017-18 Budget Planning and GSN Release |
| April 25, 2017 | Board meeting: GSN Release – Funding Information |
| May 8, 20167 | Governance meeting: Staffing Update |
| June 12, 2017 | Governance meeting: 2017-2018 Draft Budget Information |

Key components and/or changes within the Grants for Student Needs (GSN) for 2017-18

The Ministry of Education’s challenge is to give students the skills and knowledge they need to succeed in the competitive, globally connected, and technologically engaged world of the 21st century. To that end, the Ministry’s focus for the foreseeable future is to provide leadership to school boards to focus on:

- Achieving excellence
- Ensuring equity
- Promoting well-being
- Enhancing public confidence

Economic growth projections show a continued need for restraint in order to support the Ontario Government plan for a balanced budget for 2017-18 and onward. While the province of Ontario has made great strides in reducing/eliminating its budget deficit over the last few years, continued pressures from other sectors that have been severely constrained in their budget allocations will mitigate the potential for any significant growth in funding for education.

In 2014-15, the Ministry introduced the School Board Efficiencies and Modernization (SBEM) strategy to provide incentives and supports for boards to make more efficient use of school space. In 2015-16, the Ministry broadened the SBEM initiative with further measures to encourage the management of underutilized school space, while maintaining support for the schools that need it most, and measures to update and modernize the funding formula. The 2017-18 funding announcements continue that journey, while continuing the focus supporting an enhanced First Nation, Metis, and Inuit Education strategy and a Renewed Math Strategy.

Changes for the 2017-18 Grants for Student Needs (GSN) will encompass:

1. Top-up funding, benchmarks and reinvestment under the School Facility Operations and Renewal Grant (third year of phase-in)
2. School Foundation Grant (third year of phase-in)
3. Geographic Circumstances Grant (third year of phase-in)
4. Special Education Grant (fourth year of phase-in)

5. School Board Administration Funding (fourth year of phase-in)
6. Accountability/reporting requirement adjustments
7. Labour Framework Implementation and Extension agreements to 2019
8. Keeping up with costs

Local Challenges for 2017-2018

Some of the inflationary costs and pressures identified by administration have not changed significantly from prior years and are as follows:

- Program pressure
 - providing support to new programs in the early stages of growth (i.e. French Immersion in Clarington, and a changed blended learning/e-learning model in City of Kawartha Lakes)
 - providing adequate resources (supplies and equipment) for schools
 - maintaining/replacing and/or expanding infrastructure to support the Board's significant investment and continued priority of technology in the classroom
 - maintaining adequate and diverse secondary school programs and supports where declining enrolment is occurring
 - continued requirements for training and professional learning in order to protect the gains achieved, and to further improve student achievement
 - continued requirements for training and professional learning for legislative due diligence as well as initiatives such as the board's Be Well strategy
- Managing enrolment changes at schools where decline is present in some cases, and growth is present in others
- Staffing allocations to meet Ministry guidelines for class sizes
- Staffing allocations and System Investments to meet both the labour framework requirements and Extension Agreement requirements
- Continued pressure due to rising costs related to short and long term absences
- Constraint and savings measures continued within the Grants for Student Needs

Enrolment Projections-Elementary

Projected Elementary Enrolments for the grant and tuition revenue 2017-2018 are as follows:

| Elementary Pupils | Actual Enrolment 2015/16 | Revised Estimates 2016/17 | Projected Enrolment 2017/18 | Variance from Revised Estimates |
|-------------------|-----------------------------|------------------------------|-----------------------------------|---------------------------------------|
| | 10,011.25 | 10,212.00 | 10,250.00 | +38.00 |

Enrolment Projections-Secondary

Projected Secondary Enrolments for the grant and tuition revenue 2017-18 are as follows:

| Secondary Pupils | Actual Enrolment 2015-16 | Revised Estimates 2016-17 | Projected Enrolment 2017/18 | Variance from Revised Estimates |
|------------------|-----------------------------|------------------------------|-----------------------------------|---------------------------------------|
| | 4,489.26 | 4,552.76 | 4,600.50 | +47.74 |

Projected 2017-2018 Staffing Allocations

Funding for school boards through the Grants for Student Needs (GSN) is calculated using many different formulae to support particular components of classroom education. The Pupil Foundation Allocation formulae make significant use of benchmarks for staffing, salaries and benefits. The number of teaching staff allocated within the school system must conform to a number of requirements including the Average Class size for Full Day Kindergarten, Primary Class Size initiative and the provision of preparation time as per the Board's collective agreement with its teaching staff. The differences experienced between the number of teachers funded and the number of teachers allocated/staffed by boards is usually as a result of the pattern of dispersion of students within the board's geographic area.

For 2017-18, as a result of the education sector labour negotiations, several targeted education investments were agreed to. The ministry has established a Local Priorities Fund (LPF) to address a range of priorities including special education staffing to support children in need, and "at risk" students. The LPF is to be used to hire teaches and education workers to either new positions, or to mitigate against the reduction of positions, subject to the job security provisions outline in the applicable central agreement.

Schools are being organized for 2017-18 in a manner that will achieve the new Ministry targets on class size. Administration anticipates additional students will be enrolling prior to September, and changes may be necessary to reorganize classes at a particular school in September in order to meet the class size guidelines.

Expenditures in Support of Catholic Education

The Board continues to make significant investments on an annual basis in support of Catholic Education. These investments are Board decisions and are funded using components of the many allocations provided in the GSN. Some of these expenditures are organized as part Learning Support Services. The more significant of these investments are as follows:

| | |
|--|------------------|
| Centrally assigned staff: Religion and Family Life Consultant | \$113,447 |
| Support for resources and professional development regarding Religion and Family Life portfolio, including Diocesan contract | 259,470 |
| Secondary School Chaplaincy Leads | 584,908 |
| Total | \$957,825 |

In addition, there are expenditures incurred at the schools that are not individually captured for reporting purposes.

A revision of the Religion and Family Life Program is being phased in over a number of years. The 2017/18 budget includes an allocation to purchase resources related to this implementation. Resources will continue to be needed in future years to provide the annual rollout of additional grades and for professional development to support the new resources.

Benefit Investments

The transformation of employee benefit plans for teachers and education workers is a major consolidation and rationalization project that will ultimately improve the cost-efficiency and delivery of benefits. Funding amounts for benefits continue to evolve as boards report data to the ministry for various time periods, and the ministry will continue to update funding entitlements. Funding for 2017-18 will be finalized upon submission of the 2016-17 financial statements.

The migration of employee groups to the new benefit trusts is being staggered for our board between April 2017 and February 2018. The impact of the staggered movement may mean increased premium costs for the remaining employee groups as the volume of employees' health, dental, and life premiums will have decreased significantly. In the meantime, administration has provided for an increase in the cost of benefit plans consistent with the board's experience in the last few years.

Accumulated Surplus

School boards are required to create budgets that are drafted in accordance with PSAB (Public Sector Accounting Board) reporting requirements, and which are in compliance with the Education Act.

Generally, compliance with the Education Act requires total spending to be equal to or less than total revenue. There are circumstances where an in-year deficit is permissible if there were prior surpluses (called Accumulated Surplus). The draw on the accumulated surplus is limited to ensure this action does not place the board in undue financial risk. The draw on accumulated surplus is limited to the lesser of:

- The board's Accumulated Surplus for the preceding year, and
- One percent of the board's operating revenue (approximately \$1.7 million)

A budget that is compliant with the Education Act may show a deficit for the purposes of reporting in accordance with PSAB requirements (i.e. reflecting the current costs of future employee benefits and amortization of unsupported assets.) Where necessary, administration has provided a reconciliation to show the differences between these two positions.

For 2017-18, the draft budget is compliant for the purposes of the Education Act, and will reflect a deficit. A net current year deficit of \$542,914 is being reported. This deficit is attributable to some ongoing/annual expenses that are supported by specific reserves, as well as one-time expenditures that are being supported for 2017-18. These are:

- i) the amortization of capital costs for specific committed capital projects (**\$181,564**). This amortization is supported by funds specifically set aside as Internally Appropriated Surplus and will continue into the future over the life of the capital projects until fully amortized.

- ii) the amortization of the retirement gratuity liability (**\$311,350**). This amortization is supported by funds specifically set aside as Internally Appropriated Surplus and will continue into the future until fully depleted.
- iii) funding of operational costs (**\$50,000**) related to the Board-approved commitment to support the dual-credit programs at Durham College's Centre for Success.

The estimated balance of the Operating Accumulated Surplus following the 2017-18 budgeted deficit is outlined on the attached schedules.

Administration has identified plans for approximately \$350,000 of expenditures, pending additional funding from the Ministry and/or via enrolment growth. These expenditures relate to on-going Technology needs, implementation of the Student Injury Prevention Initiative, and release time to accommodate professional learning in a number of curriculum areas. These areas are prioritized to add to the 2017-18 budget in the fall should additional funding allocations become available.

Concluding comments

The renewal process for the Board's Strategic Plan has been on-going during the 2016-17 school year. Completion of that process and final approval of the Plan will re-focus some initiatives that may currently be included in the budget documents. Upon approval of the Strategic Plan, Senior Administration will review potential adjustments and make recommendations to the Board of Trustees. These recommendations, along with other outstanding issues, will be brought forward in the fall of 2017, along with the impact of final enrolment figures, additional EPO/CODE funding announcements, and final extension agreements and/or compensation arrangements.

Many of the budget assumptions have been determined using past experience and estimates.

Should some of the budget assumptions vary from the projections, trustees will be apprised of any significant unbudgeted issues that require resolution via the use of Accumulated Surplus i.e. if additional teachers are needed to meet Primary Class Size compliance requirements.

Peterborough Victoria Northumberland and Clarington Catholic District School Board

Budget - Consolidated Statement of Operations
For the year ended August 31, 2018

| | 2017-18 Budget | 2016-17 Revised Budget | 2016-17 Budget |
|--|--------------------|---------------------------|--------------------|
| | \$ | \$ | \$ |
| REVENUES | | | |
| Provincial grants - Grants for Student Needs | 149,312,749 | 142,578,426 | 142,030,115 |
| Provincial grants - Other | 1,185,640 | 1,861,794 | 1,540,807 |
| Local taxation | 22,969,540 | 23,081,880 | 23,232,630 |
| Federal grants & fees | 245,629 | 236,313 | 273,515 |
| Investment income | 250,000 | 250,000 | 250,000 |
| Other fees & revenues | 810,234 | 813,520 | 823,292 |
| Subtotal | 174,773,792 | 168,821,933 | 168,150,359 |
| Grants for minor capital transferred to DCC | -853,298 | -911,395 | -911,395 |
| School generated funds | 4,000,000 | 4,000,000 | 4,000,000 |
| Amortization of Deferred Capital Contributions | 8,415,680 | 8,577,459 | 8,482,538 |
| TOTAL REVENUE | 186,336,174 | 180,487,997 | 179,721,502 |
| EXPENSES | | | |
| Instruction | 149,737,075 | 135,678,019 | 135,190,848 |
| Administration | 5,328,874 | 5,170,426 | 5,131,618 |
| Transportation | 10,655,554 | 10,377,342 | 10,218,782 |
| Pupil Accommodation | 24,989,236 | 24,928,961 | 24,703,365 |
| School generated funds | 4,000,000 | 4,000,000 | 4,000,000 |
| Other | | 0 | 0 |
| TOTAL EXPENSES | 185,710,739 | 180,154,748 | 179,244,613 |
| Annual Surplus/(Deficit) | 625,435 | 333,249 | 476,889 |
| Accumulated Surplus / (Deficit) at beginning of year | 17,835,800 | 17,525,829 | 17,010,287 |
| Accumulated Surplus / (Deficit) at end of year | 18,461,235 | 17,859,078 | 17,487,176 |
| Reconciliation of Annual Surplus/(Deficit) for Compliance | | | |
| Annual Surplus/(Deficit) | 625,435 | 333,249 | 476,889 |
| PSAB Adjustments | | | |
| Employee Future Benefits | -1,151,297 | -1,177,988 | -1,177,988 |
| Voluntary Early Gratuity Payout - Gain not eligible for compliance | 0 | 0 | 0 |
| Accrued Interest | -17,052 | -36,689 | -36,689 |
| EDC Revenue used to fund land acquisition | 0 | 0 | 0 |
| School Generated Funds surplus/(deficit) | 0 | 0 | 0 |
| Annual Surplus/(Deficit) for Compliance | -542,914 | -881,428 | -737,788 |
| Education Centre Capital Renovations funded by surplus | 0 | 0 | 0 |
| Retirement Gratuity Amortization - funded by committed surplus | 311,350 | 311,350 | 311,350 |
| Capital Asset Amortization - funded by committed surplus | 181,564 | 189,871 | 177,269 |
| Annual Surplus/(Deficit) funded from Working Funds | -50,000 | -380,207 | -249,169 |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Budget - Summary of Consolidated Expenses**

| | Budget 2017/18 | | Revised Budget 2016/17 | | Budget 2016/17 | |
|--|---------------------------|---------------|-----------------------------------|---------------|---------------------------|---------------|
| | \$ | % | \$ | % | \$ | % |
| INSTRUCTION | | | | | | |
| Classroom Teachers | 92,312,446 | 49.7% | 88,066,355 | 48.9% | 88,421,396 | 49.3% |
| Supply Teachers, Teacher Assistants and RECE | 4,465,310 | 2.4% | 4,550,844 | 2.5% | 4,185,524 | 2.3% |
| Teacher Assistants | 12,297,271 | 6.6% | 11,543,950 | 6.4% | 11,372,045 | 6.3% |
| Early Childhood Educators | 4,135,279 | 2.2% | 3,932,999 | 2.2% | 4,031,789 | 2.2% |
| Textbooks/Supplies | 3,839,605 | 2.1% | 3,698,682 | 2.1% | 3,595,921 | 2.0% |
| Computers | 543,876 | 0.3% | 841,477 | 0.5% | 841,477 | 0.5% |
| Professionals, Paraprofessionals | 3,972,148 | 2.1% | 3,738,216 | 2.1% | 3,759,868 | 2.1% |
| Library and Guidance | 2,946,400 | 1.6% | 2,899,582 | 1.6% | 2,917,646 | 1.6% |
| Staff Development | 1,028,479 | 0.6% | 1,402,797 | 0.8% | 1,183,165 | 0.7% |
| Department Heads | 263,615 | 0.1% | 257,783 | 0.1% | 257,783 | 0.1% |
| Principals and Vice-Principals | 7,107,100 | 3.8% | 6,924,795 | 3.8% | 6,924,294 | 3.9% |
| School Office - Secretarial and Supplies | 4,072,397 | 2.2% | 3,989,889 | 2.2% | 3,928,593 | 2.2% |
| Coordinators and Consultants | 2,559,787 | 1.4% | 2,444,184 | 1.4% | 2,367,211 | 1.3% |
| Continuing Education | 273,405 | 0.1% | 273,405 | 0.2% | 248,896 | 0.1% |
| Amortization | 919,957 | 0.5% | 1,113,061 | 0.6% | 1,155,240 | 0.6% |
| TOTAL INSTRUCTION | 140,737,075 | 75.8% | 135,678,019 | 75.3% | 135,190,848 | 75.4% |
| ADMINISTRATION | | | | | | |
| Trustees | 125,265 | 0.1% | 113,947 | 0.1% | 115,790 | 0.1% |
| Director and Supervisory Officers | 1,056,055 | 0.6% | 955,617 | 0.5% | 952,753 | 0.5% |
| Board Administration | 3,995,984 | 2.2% | 3,922,818 | 2.2% | 3,892,655 | 2.2% |
| Amortization | 151,570 | 0.1% | 178,044 | 0.1% | 170,420 | 0.1% |
| TOTAL ADMINISTRATION | 5,328,874 | 2.9% | 5,170,426 | 2.9% | 5,131,618 | 2.9% |
| TRANSPORTATION | | | | | | |
| Pupil Transportation | 10,655,554 | 5.7% | 10,377,342 | 5.8% | 10,218,782 | 5.7% |
| Amortization | - | 0.0% | - | 0.0% | - | 0.0% |
| TOTAL TRANSPORTATION | 10,655,554 | 5.7% | 10,377,342 | 5.8% | 10,218,782 | 5.7% |
| PUPIL ACCOMODATION | | | | | | |
| School Operations and Maintenance | 14,880,479 | 8.0% | 14,577,629 | 8.1% | 14,494,111 | 8.1% |
| Other Pupil Accommodation | 2,583,040 | 1.4% | 2,875,107 | 1.6% | 2,875,107 | 1.6% |
| Amortization | 7,525,717 | 4.1% | 7,476,225 | 4.1% | 7,334,147 | 4.1% |
| TOTAL PUPIL ACCOMODATION | 24,989,236 | 13.5% | 24,928,961 | 13.8% | 24,703,365 | 13.8% |
| OTHER | | | | | | |
| School Generated Funds | 4,000,000 | 2.2% | 4,000,000 | 2.5% | 4,000,000 | 2.2% |
| Contingency | - | 0.0% | - | - | - | - |
| Other Non-Operating | - | 0.0% | - | 0.0% | - | 0.0% |
| TOTAL OTHER | 4,000,000 | 2.2% | 4,000,000 | 2.5% | 4,000,000 | 2.2% |
| TOTAL EXPENSES | 185,710,739 | 100.0% | 180,154,748 | 100.0% | 179,244,613 | 100.0% |
| Reconciliation to Summary of Operating Expenses | | | | | | |
| Minor TCA - Capitalized | 853,298 | | 911,395 | | 911,395 | |
| Employee Future Benefits | 1,151,297 | | 1,177,988 | | 1,177,988 | |
| Amortization | (8,597,244) | | (8,767,330) | | (8,659,807) | |
| Accrued Interest | 17,052 | | 36,689 | | 36,689 | |
| School Generated Funds | (4,000,000) | | (4,000,000) | | (4,000,000) | |
| TOTAL EXPENSES PER OPERATING SUMMARY | 175,135,142 | | 169,513,490 | | 168,710,878 | |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Budget - Summary of Consolidated Expenses by Object**

| Expenses | Budget 2017/18 | | Revised 2016/17 | | Budget 2016/17 | |
|---|--------------------|---------------|--------------------|---------------|--------------------|---------------|
| | \$ | % | \$ | % | \$ | % |
| Salaries and Wages | 125,049,808 | 67.3% | 120,128,221 | 66.7% | 120,133,890 | 67.0% |
| Employee Benefits | 20,725,574 | 11.2% | 19,823,437 | 11.0% | 19,376,266 | 10.8% |
| Employee Benefits - Future Benefits | 964,743 | 0.5% | 934,285 | 0.5% | 934,285 | 0.5% |
| Staff Development | 522,879 | 0.3% | 603,923 | 0.3% | 584,780 | 0.3% |
| Supplies and services | 13,495,510 | 7.3% | 13,625,143 | 7.6% | 13,362,844 | 7.5% |
| Interest | 2,568,040 | 1.4% | 2,860,107 | 1.6% | 2,860,107 | 1.6% |
| Rental | 48,172 | 0.0% | 47,303 | 0.0% | 46,943 | 0.0% |
| Fees and contract services | 13,549,651 | 7.3% | 13,183,692 | 7.3% | 13,104,384 | 7.3% |
| Other, includes Fees and Memberships | 189,118 | 0.1% | 181,307 | 0.1% | 181,307 | 0.1% |
| Amortization of tangible capital assets | 8,597,244 | 4.6% | 8,767,330 | 4.9% | 8,659,807 | 4.8% |
| | 185,710,739 | 100.0% | 180,154,748 | 100.0% | 179,244,613 | 100.0% |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Budget - Detail of Accumulated Surplus/(Deficit)
For the year ended August 31, 2018**

| | Sept 1, 2017 | In-Year Increase (+) / Decrease (-) | Aug 31, 2018 |
|---|-------------------|---|-------------------|
| | \$ | \$ | \$ |
| Available for Compliance - Unappropriated | | | |
| Operating Accumulated Surplus (previously working & operating funds) | 3,474,704 | -50,000 | 3,424,704 |
| Total Unappropriated | 3,474,704 | -50,000 | 3,424,704 |
| Available for Compliance - Internally Appropriated | | | |
| Retirement Gratuities | 1,868,100 | -311,350 | 1,556,750 |
| WSIB | 746,379 | 0 | 746,379 |
| Other Purposes - Operating | | | |
| School Activities | 247,159 | 0 | 247,159 |
| Committed Capital Projects | 2,480,878 | -181,564 | 2,299,314 |
| Other Purposes - Capital (please specify): | | | |
| Facilities/Sites | 1,638,702 | 0 | 1,638,702 |
| Total Internally Appropriated | 6,981,218 | -492,914 | 6,488,304 |
| Total Accumulated Surplus / (Deficit) Available for Compliance (Sum of Available for Compliance - Unappropriated and Available for Compliance - Internally Appropriated) | 10,455,922 | -542,914 | 9,913,008 |
| Unavailable for Compliance | | | |
| Employee Future Benefits - retirement gratuity liability | -5,894,158 | 842,023 | -5,052,135 |
| Employee Future Benefits - Retirement Health and Dental | -1,546,377 | 309,276 | -1,237,101 |
| Employee Future Benefits - other | -3,208,911 | 0 | -3,208,911 |
| Interest to be Accrued | -191,580 | 17,052 | -174,528 |
| School Generated Funds | 1,621,273 | 0 | 1,621,273 |
| Revenues recognized for land | 16,599,631 | 0 | 16,599,631 |
| Total Unavailable for Compliance | 7,379,878 | 1,168,351 | 8,548,229 |
| Total Accumulated Surplus/(Deficit) | 17,835,800 | 625,437 | 18,461,237 |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Budget - Summary of Enrolment**

| | Budget 2017/18 | Revised 2016/17 | Actual 2015/16 | Actual 2014/15 |
|--|---------------------------|----------------------------|---------------------------|---------------------------|
| Day School Enrolment | | | | |
| Elementary | 10,250.00 | 10,212.00 | 10,011.25 | 9,884.25 |
| Secondary | 4,600.50 | 4,552.76 | 4,489.26 | 4,451.00 |
| Total | 14,850.50 | 14,764.76 | 14,500.51 | 14,335.25 |
| Increase (Decrease) from Prior - Elementary | 38.00 | 200.75 | 127.00 | |
| Increase (Decrease) from Prior - Secondary | 47.74 | 63.50 | 38.26 | |
| Number of Schools | | | | |
| Elementary | 30 | 30 | 31 | 31 |
| Secondary | 6 | 6 | 6 | 6 |
| Total | 36 | 36 | 37 | 37 |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Summary of Operating Revenues and Expenses**

| | Budget 2017/18 | Revised Budget 2016/17 | Budget 2016/17 |
|---|---------------------------|-----------------------------------|---------------------------|
| MINISTRY OPERATING GRANTS | | | |
| Foundation Alloc. - Elementary | 54,439,458 | 53,110,465 | 52,532,677 |
| School Foundation - Elementary | 7,179,163 | 7,387,822 | 7,350,202 |
| Foundation Alloc. - Secondary | 26,937,983 | 26,260,581 | 26,041,866 |
| School Foundation - Secondary | 3,670,805 | 3,265,794 | 3,245,363 |
| School Foundation - Additional Table Amount | 108,712 | 89,628 | 89,628 |
| Safe Schools | 309,081 | 301,667 | 298,502 |
| Special Education Alloc. | 21,759,516 | 21,960,294 | 21,457,720 |
| Section 23 | 112,216 | 112,216 | 107,966 |
| Language Allocation | 2,609,490 | 2,492,472 | 2,364,216 |
| First Nation, Métis and Inuit Education Supplemental Allocation | 560,132 | 357,090 | 363,206 |
| Distant Schools Allocation | 0 | 23,325 | 38,475 |
| Remote & Rural Allocation | 557,732 | 628,007 | 669,499 |
| Learning Opportunity Alloc. | 903,774 | 882,554 | 908,602 |
| Learning Opportunity/Student Achievement deferred revenue | - | 113,251 | - |
| Local Priorities Fund | 1,657,147 | - | - |
| Mental Health, SEF, OFIP Tutoring, SHSM, Outdoor Ed, Library | 809,370 | 790,047 | 787,658 |
| Continuing Education and Summer School | 240,320 | 236,804 | 261,693 |
| Cost Adjustment and Teacher Qualification and Experience, | 15,678,620 | 14,004,892 | 15,350,613 |
| Benefits Trust Funding | 793,331 | 163,670 | - |
| ECE Qualification and Experience | 1,086,136 | 970,269 | 1,044,696 |
| Earned Leave Savings reduction | (95,896) | (95,896) | (95,896) |
| New Teacher Induction Program | 119,755 | 83,696 | 87,081 |
| Transportation Allocation | 10,512,021 | 10,269,657 | 10,261,638 |
| Administration & Governance | 4,987,128 | 4,832,473 | 4,804,854 |
| School Operations Allocation | 14,556,155 | 14,326,205 | 14,199,164 |
| Community Use of Schools | 205,048 | 196,526 | 196,526 |
| Capital Debt Support - Interest Portion | 2,585,092 | 2,896,796 | 2,896,796 |
| Total Operating Grants for Student Needs | <u>172,282,289</u> | <u>165,660,306</u> | <u>165,262,745</u> |
| Other Revenues | | | |
| Tuition fees | 233,822 | 221,221 | 269,349 |
| Tutors in the Classroom | 3,500 | 3,500 | 3,500 |
| School College Work - Co-ordination and Clerical Support | 82,040 | 82,040 | 82,040 |
| Outreach Co-ordinator | 66,400 | 66,400 | 66,400 |
| Early Learning Lead | 86,070 | 86,070 | 86,070 |
| Rental revenue and Daycare Recoveries | 116,000 | 116,000 | 116,000 |
| Best Start and Extended Day Rent | 105,178 | 64,140 | 64,140 |
| Interest revenue | 250,000 | 250,000 | 250,000 |
| OYAP | 107,157 | 107,728 | 107,728 |
| Secondary Commissions | 123,999 | 123,999 | 123,999 |
| Special Grants - Targeted Funding | 840,473 | 1,516,056 | 1,195,069 |
| Miscellaneous revenues and recoveries | 42,688 | 39,666 | 39,666 |
| Secondment | 434,180 | 484,807 | 483,653 |
| Total Other Revenues | <u>2,491,507</u> | <u>3,161,627</u> | <u>2,887,614</u> |
| Total revenues | 174,773,796 | 168,821,934 | 168,150,360 |
| Expenditures - see schedule | 172,443,466 | 169,513,494 | 168,710,878 |
| In year Surplus/(Deficit) for Compliance Purposes | <u>2,330,329</u> | <u>(691,561)</u> | <u>(560,519)</u> |
| Retirement Gratuity Benefit Reserve Transfer | 311,350 | 311,350 | 311,350 |
| In year Surplus/(Deficit) | <u>2,641,679</u> | <u>(380,211)</u> | <u>(249,169)</u> |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Summary of Operations Budget**

| | Budget 2017/18 | Revised Budget 2016/17 | Budget 2016/17 |
|---|---------------------------|-----------------------------------|---------------------------|
| Elementary | \$ 75,563,859 | \$ 72,924,662 | \$ 72,959,376 |
| Secondary | 40,202,495 | 38,707,169 | 38,719,020 |
| Central | 9,713,963 | 9,328,030 | 9,282,893 |
| Department Budgets | 21,550,833 | 21,109,356 | 20,772,255 |
| Summer School | 203,405 | 203,405 | 248,896 |
| Special Education | 21,998,345 | 23,043,020 | 22,859,294 |
| Supported Capital Debt - Interest Portion | 2,585,092 | 2,896,796 | 2,896,796 |
| Total Operating Expenditures | <u>171,817,993</u> | <u>168,212,438</u> | <u>167,738,530</u> |
| Special Grant Expenditures | <u>625,473</u> | <u>1,301,056</u> | <u>972,348</u> |
| Total | <u><u>172,443,466</u></u> | <u><u>169,513,494</u></u> | <u><u>168,710,878</u></u> |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Summary of Budgeted Elementary Panel Expenditures - Regular Day School**

| Expenditures | Budget 2017/18 | | Revised Budget 2016/17 | | Budget 2016/17 | |
|---------------------------------------|-------------------|----------------------|---------------------------|----------------------|-------------------|----------------------|
| | FTE | \$ | FTE | \$ | FTE | \$ |
| Classroom | | | | | | |
| Instructional | | | | | | |
| Salaries | 539.30 | \$ 48,146,231 | 537.48 | \$ 46,235,610 | 529.81 | \$ 46,851,655 |
| Benefits | | 6,834,329 | | 6,628,214 | | 6,308,966 |
| ESL Teachers | | | | | | |
| Salaries | 2.00 | 197,082 | 2.00 | 192,737 | 2.00 | 192,737 |
| Benefits | | 22,788 | | 23,698 | | 23,172 |
| Early Childhood Educators | | | | | | |
| Salaries | 73.00 | 3,009,808 | 72.00 | 2,870,983 | 72.00 | 2,918,992 |
| Benefits | | 1,125,480 | | 1,062,016 | | 1,112,796 |
| Supply Wages and Benefits | | 195,461 | | 192,436 | | 179,336 |
| Supply Teacher Costs | | | | | | |
| Salaries | | 2,158,994 | | 2,121,288 | | 1,850,501 |
| Benefits | | 198,964 | | 203,261 | | 177,361 |
| Support Workers | | | | | | |
| Salaries | - | - | - | - | - | - |
| Benefits | | - | | - | | - |
| Library Support Specialists | | | | | | |
| Salaries | 19.18 | 687,077 | 19.18 | 672,002 | 19.18 | 677,007 |
| Benefits | | 269,791 | | 302,048 | | 303,676 |
| Supply Wages and Benefits | | 18,264 | | 17,123 | | 17,123 |
| Supervision and Crossing Guard | | | | | | |
| Salaries | 1.36 | 51,344 | 2.86 | 103,682 | 2.86 | 103,682 |
| Benefits | | 20,077 | | 18,667 | | 18,666 |
| School Administration | | | | | | |
| Principals | | | | | | |
| Salaries | 30.00 | 3,550,359 | 30.00 | 3,473,048 | 30.00 | 3,493,692 |
| Benefits | | 538,562 | | 518,008 | | 510,535 |
| Supply Wages and Benefits | | 21,900 | | 22,000 | | 22,000 |
| Vice - Principals | | | | | | |
| Salaries | 7.34 | 800,554 | 7.34 | 781,126 | 7.34 | 779,440 |
| Benefits | | 89,456 | | 91,992 | | 90,014 |
| Supply Wages and Benefits | | 6,056 | | 6,055 | | 6,055 |
| Secretarial | | | | | | |
| Salaries | 35.56 | 1,398,909 | 34.53 | 1,329,980 | 34.33 | 1,322,383 |
| Benefits | | 503,391 | | 503,706 | | 512,309 |
| Supply Wages and Benefits | | 129,972 | | 125,939 | | 107,306 |
| School Operations | | | | | | |
| Salaries | 60.88 | 2,841,747 | 59.75 | 2,728,399 | 59.19 | 2,693,506 |
| Benefits | | 992,413 | | 898,624 | | 900,852 |
| Temp and overtime | | 319,999 | | 377,953 | | 377,953 |
| School Budgets | | 1,434,852 | | 1,424,067 | | 1,407,661 |
| Total | | <u>\$ 75,563,859</u> | | <u>\$ 72,924,662</u> | | <u>\$ 72,959,376</u> |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Summary of Budgeted Secondary Panel Expenditures - Regular Day School**

| Expenditures | Budget 2017/18 | | Revised Budget 2016/17 | | Budget 2016/17 | |
|------------------------------------|-------------------|----------------------|---------------------------|----------------------|-------------------|----------------------|
| | FTE | \$ | FTE | \$ | FTE | \$ |
| Classroom Instructional | | | | | | |
| Salaries | 269.64 | \$ 25,352,461 | 262.66 | \$ 24,372,127 | 263.99 | \$ 24,520,052 |
| Benefits | | 3,690,025 | | 3,521,166 | | 3,401,286 |
| Curriculum Chair allowances | | 215,279 | | 210,516 | | 210,516 |
| Supply Teacher Costs | | | | | | |
| Salaries | | 822,050 | | 804,500 | | 807,500 |
| Benefits | | 71,768 | | 72,360 | | 72,620 |
| Guidance | | | | | | |
| Salaries | 11.68 | 1,160,832 | 11.68 | 1,133,665 | 11.68 | 1,130,905 |
| Benefits | | 133,489 | | 132,154 | | 129,295 |
| Supply Wages and Benefits | | 16,625 | | 16,638 | | 16,638 |
| Library | | | | | | |
| Salaries | 4.84 | 474,030 | 4.67 | 447,377 | 4.84 | 463,662 |
| Benefits | | 55,087 | | 52,677 | | 53,443 |
| Supply Wages and Benefits | | 5,191 | | 5,063 | | 5,063 |
| Library Support Specialists | | | | | | |
| Salaries | 2.75 | 98,519 | 2.75 | 96,358 | 2.75 | 96,358 |
| Benefits | | 33,228 | | 30,293 | | 30,289 |
| Supply Wages and Benefits | | 5,449 | | 5,365 | | 5,365 |
| Chaplaincy Leaders | | | | | | |
| Salaries | 5.57 | 457,152 | 5.57 | 445,103 | 5.57 | 445,103 |
| Benefits | | 118,753 | | 123,860 | | 123,764 |
| Supply Wages and Benefits | | 9,004 | | 9,034 | | 9,034 |
| School Administration | | | | | | |
| Principals | | | | | | |
| Salaries | 6.00 | 764,574 | 6.00 | 747,954 | 6.00 | 747,955 |
| Benefits | | 151,344 | | 136,125 | | 134,515 |
| Supply Wages and Benefits | | 4,380 | | 4,390 | | 4,390 |
| Vice - Principals | | | | | | |
| Salaries | 10.00 | 1,153,663 | 10.00 | 1,127,040 | 10.00 | 1,121,437 |
| Benefits | | 123,954 | | 124,481 | | 121,686 |
| Supply Wages and Benefits | | 6,279 | | 6,278 | | 6,278 |
| Secretarial | | | | | | |
| Salaries | 24.57 | 966,278 | 24.17 | 929,769 | 24.17 | 929,769 |
| Benefits | | 367,340 | | 366,653 | | 368,572 |
| Supply Wages and Benefits | | 56,323 | | 54,207 | | 43,224 |
| School Operations | | | | | | |
| Salaries | 39.26 | 1,863,281 | 39.26 | 1,821,958 | 38.26 | 1,776,042 |
| Benefits | | 671,255 | | 639,027 | | 631,344 |
| Temp and overtime | | 234,793 | | 253,183 | | 253,183 |
| School Budgets | | 1,120,090 | | 1,065,100 | | 1,059,735 |
| Total | | <u>\$ 40,202,495</u> | | <u>\$ 38,754,418</u> | | <u>\$ 38,719,020</u> |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Summary of Budgeted Central Expenditures - Regular Day School**

| Expenditures | Budget 2017/18 | | Revised Budget 2016/17 | | Budget 2016/17 | |
|--|-------------------|---------------------|---------------------------|---------------------|-------------------|---------------------|
| | FTE | \$ | FTE | \$ | FTE | \$ |
| Consultants | | | | | | |
| Salaries | 10.00 | \$ 1,019,999 | 10.00 | \$ 976,934 | 10.00 | \$ 992,583 |
| Benefits | | \$ 114,469 | | \$ 113,974 | | \$ 111,937 |
| Safe Schools and Students at Risk | | | | | | |
| Salaries | 5.00 | 380,019 | 3.00 | 254,164 | 3.00 | 254,164 |
| Benefits | | 81,904 | | 43,285 | | 43,023 |
| Central Professionals and Clerical | | | | | | |
| Salaries | 3.50 | 199,280 | 3.50 | 194,930 | 3.50 | 194,930 |
| Benefits | | 63,247 | | 64,723 | | 65,107 |
| Information Technology | | | | | | |
| Salaries | 17.00 | 1,108,067 | 15.00 | 949,342 | 15.00 | 947,330 |
| Benefits | | 334,277 | | 296,266 | | 298,667 |
| Overtime and temp wages and benefits | | 8,378 | | 43,199 | | 43,199 |
| Trustees | | | | | | |
| Salaries and benefits | | 80,380 | | 77,810 | | 79,653 |
| Director and Superintendents | | | | | | |
| Salaries | 7.00 | 1,195,449 | 7.00 | 1,129,246 | 7.00 | 1,124,806 |
| Benefits | | 130,259 | | 159,991 | | 158,895 |
| Admin Assistants and SO Support | | | | | | |
| Salaries | 6.50 | 436,056 | 6.50 | 423,423 | 6.50 | 423,423 |
| Benefits | | 121,162 | | 128,204 | | 127,809 |
| Overtime and temp wages and benefits | | 17,790 | | 17,790 | | 17,790 |
| General and Business Administration | | | | | | |
| Salaries | 13.80 | 916,330 | 14.00 | 901,805 | 14.00 | 901,805 |
| Benefits | | 261,535 | | 298,128 | | 297,597 |
| Overtime and temp wages and benefits | | 11,100 | | 11,100 | | 11,100 |
| Human Resources and H&S | | | | | | |
| Salaries | 8.00 | 632,246 | 8.00 | 613,064 | 8.00 | 610,590 |
| Benefits | | 166,022 | | 171,470 | | 170,839 |
| Overtime and temp wages and benefits | | 5,473 | | 5,473 | | 5,473 |
| Communications | | | | | | |
| Salaries | 3.57 | 184,386 | 3.57 | 175,442 | 3.57 | 167,373 |
| Benefits | | 48,547 | | 47,768 | | 46,151 |
| Overtime and temp wages and benefits | | 2,500 | | 2,500 | | 2,500 |
| School Operations and Maintenance | | | | | | |
| Salaries | 17.88 | 1,083,125 | 17.88 | 1,058,177 | 17.88 | 1,058,177 |
| Benefits | | 335,612 | | 351,312 | | 354,132 |
| Overtime and temp wages and benefits | | 34,156 | | 34,156 | | 34,156 |
| Transportation | | | | | | |
| Salaries | 4.00 | 241,622 | 4.00 | 224,719 | 4.00 | 228,000 |
| Benefits | | 66,394 | | 67,904 | | 68,356 |
| Secondment | | | | | | |
| Salaries | 4.50 | 390,151 | 4.50 | 384,822 | 4.50 | 384,822 |
| Benefits | | 44,029 | | 59,662 | | 58,508 |
| Total | | <u>\$ 9,713,963</u> | | <u>\$ 9,280,781</u> | | <u>\$ 9,282,893</u> |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Summary of Budgeted Special Education Expenditures**

| | Budget 2017/2018 | | Revised Estimates 2016/2017 | | Budget 2016/2017 | |
|---|---------------------|----------------------|--------------------------------|----------------------|---------------------|----------------------|
| | FTE | \$ | FTE | \$ | FTE | \$ |
| Elementary Expenditures | | | | | | |
| Special Education Teachers | | | | | | |
| Salaries | 46.00 | 4,337,694 | 42.00 | 3,889,170 | 42.00 | 3,889,638 |
| Benefits | | 536,444 | | 472,464 | | 462,441 |
| Supply Teacher Costs | | | | | | |
| Salaries | | 83,950 | | 80,525 | | 80,525 |
| Benefits | | 7,732 | | 7,637 | | 7,637 |
| Educational Assistants | | | | | | |
| Salaries | 155.50 | 5,809,174 | 147.21 | 5,168,419 | 138.36 | 4,917,701 |
| Benefits | | 2,274,547 | | 1,907,685 | | 1,883,545 |
| Supply Wages and Benefits | | 561,098 | | 652,229 | | 550,104 |
| Support Workers | | | | | | |
| Salaries | 14.00 | 525,448 | 9.00 | 330,947 | 9.00 | 330,947 |
| Benefits | | 202,321 | | 130,665 | | 131,682 |
| Supply Wages and Benefits | | 61,329 | | 46,439 | | 46,439 |
| Secondary Expenditures | | | | | | |
| Special Education Teachers | | | | | | |
| Salaries | 27.50 | 427 | 25.67 | 2,292,331 | 26.33 | 2,351,269 |
| Benefits | | 320,265 | | 284,035 | | 285,047 |
| Curriculum Chair allowances | | 24,371 | | 23,832 | | 23,832 |
| Supply Teacher Costs | | | | | | |
| Salaries | | 78,275 | | 77,313 | | 77,313 |
| Benefits | | 7,204 | | 7,360 | | 7,360 |
| Educational Assistants | | | | | | |
| Salaries | 53.00 | 1,925,252 | 58.00 | 2,059,941 | 60.00 | 2,144,221 |
| Benefits | | 762,074 | | 796,636 | | 839,130 |
| Supply Wages and Benefits | | 197,477 | | 203,519 | | 219,643 |
| Support Workers | | | | | | |
| Salaries | 14.00 | 527,654 | 21.00 | 772,209 | 21.00 | 772,209 |
| Benefits | | 202,721 | | 304,886 | | 307,257 |
| Supply Wages and Benefits | | 35,782 | | 50,982 | | 50,982 |
| Central Expenditures | | | | | | |
| Special Education Teachers | | | | | | |
| Salaries | 2.00 | 165,895 | 2.00 | 162,240 | 2.00 | 162,240 |
| Benefits | | 22,107 | | 21,752 | | 21,284 |
| Section 23 | | | | | | |
| Salaries | 1.00 | 97,478 | 1.00 | 95,798 | 1.00 | 95,798 |
| Benefits | | 11,381 | | 11,618 | | 11,366 |
| Consultants and Principal | | | | | | |
| Salaries | 5.00 | 531,170 | 5.00 | 520,567 | 5.00 | 521,479 |
| Benefits | | 58,068 | | 59,436 | | 58,226 |
| Paraprofessionals | | | | | | |
| Salaries | 17.71 | 1,210,980 | 17.57 | 1,172,362 | 17.57 | 1,172,362 |
| Benefits | | 345,030 | | 327,354 | | 330,496 |
| Sub-total Wages and Benefits | | 20,923,348 | | 21,930,347 | | 21,752,172 |
| Department Budgets | | | | | | |
| Superintendent of Special Education | | 35,075 | | 33,403 | | 33,403 |
| Special Education Services | | 317,061 | | 308,303 | | 308,303 |
| Professional Development - Supply Costs | | 66,389 | | 116,743 | | 116,743 |
| SEA Claims | | 631,972 | | 629,724 | | 624,173 |
| CASA Classroom Support | | 24,500 | | 24,500 | | 24,500 |
| Sub-total department budgets | | 1,074,997 | | 1,112,673 | | 1,107,122 |
| Total Expenditures | | \$ 21,998,345 | | \$ 23,043,020 | | \$ 22,859,294 |

**Peterborough Victoria Northumberland and Clarington Catholic District School Board
Summary of Departmental Budgets - Regular Day School**

| | Budget 2017/18 | Revised Estimates 2016/17 | Budget 2016/17 |
|---|----------------------|------------------------------|----------------------|
| Expenditures | \$ | \$ | |
| Teaching and Learning | | | |
| Central Services | \$ 69,468 | \$ 66,146 | \$ 66,146 |
| Teacher/Curriculum Support Services | 83,457 | 87,396 | 87,396 |
| Early Learning | 21,470 | 16,476 | 16,476 |
| Tutoring | 62,069 | 61,060 | 61,060 |
| Religion and Family Life Education | 259,470 | 233,582 | 163,641 |
| School Effectiveness | 41,182 | 39,930 | 39,930 |
| Indigenous Education | 133,692 | 100,558 | 100,558 |
| MISA | 40,185 | 40,101 | 40,101 |
| Student Success Initiatives | 193,274 | 304,525 | 191,274 |
| OYAP Program Support | 56,979 | 51,375 | 51,375 |
| Specialist High Skills Major Program | 175,097 | 157,107 | 177,107 |
| Outdoor Education | 130,786 | 129,016 | 129,016 |
| Safe and Accepting Schools | 60,980 | 46,457 | 46,457 |
| Technology Learning | 4,456 | 9,588 | 9,588 |
| Catholic Parent Engagement | 33,745 | 33,745 | 33,745 |
| Superintendent of Learning & Student Success(Elem) | 15,811 | 15,096 | 15,096 |
| Superintendent of Learning & Student Success(Sec) | 18,016 | 12,576 | 12,576 |
| Superintendent of Learning & Innovation Tech | 16,122 | 15,576 | 15,576 |
| Subtotal | <u>1,416,259</u> | <u>1,420,310</u> | <u>1,257,118</u> |
| Learning Technologies | | | |
| Computer Plan Current Year | 904,262 | 1,022,359 | 1,022,359 |
| School based technology | 900,137 | 900,181 | 900,181 |
| Teacher In-service Release | 16,808 | - | - |
| Administration technology | 248,117 | 168,206 | 168,206 |
| Subtotal | <u>2,069,324</u> | <u>2,090,746</u> | <u>2,090,746</u> |
| Administrative Departments | | | |
| Employee & Labour Relations & Leadership | | | |
| Superintendent of Learning,Leadership and HR | 17,828 | 15,856 | 15,856 |
| Leadership and Talent Development | 23,030 | 23,125 | 23,125 |
| New Teacher Induction Program | 69,755 | 33,696 | 37,081 |
| Human Resources Services | 142,426 | 121,533 | 121,533 |
| Trustees | 154,485 | 144,554 | 144,554 |
| Director of Education | 110,560 | 110,120 | 110,120 |
| Communications and FOI | 84,020 | 83,250 | 83,250 |
| Business, Finance, Facilities and Transportation | | | |
| General Administration - School Support | 153,250 | 153,250 | 153,250 |
| General Administration - Admin Support | 184,336 | 217,504 | 182,504 |
| Superintendent of Business and Capital Planning | 38,506 | 36,016 | 36,016 |
| School Support | 7,500 | 7,500 | 7,500 |
| Emergency Preparedness | 5,740 | 8,044 | 8,044 |
| Business Administration | 108,428 | 108,098 | 108,098 |
| Health & Safety | 103,872 | 87,380 | 87,380 |
| Community Use of Schools | 30,150 | 29,710 | 29,710 |
| School Facilities Operations | 1,720,846 | 1,662,206 | 1,662,206 |
| School Facilities Utilities | 3,284,000 | 3,265,400 | 3,265,400 |
| School Facilities Maintenance | 1,482,581 | 1,426,938 | 1,426,938 |
| Transportation | 10,343,937 | 10,064,120 | 9,921,826 |
| Total Department Budgets | <u>\$ 21,550,833</u> | <u>\$ 21,109,356</u> | <u>\$ 20,772,255</u> |

Peterborough Victoria Northumberland and Clarington Catholic District School Board
Summary of Special Grants Budgets

| | Budget 2017/18 | Revised Estimates 2016/17 | Budget 2016/17 |
|--|-------------------|------------------------------|-------------------|
| Revenue | \$ | \$ | \$ |
| Technology and Learning Fund | - | 358,570 | 358,570 |
| Autism Supports and Training | 22,826 | 22,693 | 22,693 |
| Ontario Autism Program | 94,457 | 94,732 | - |
| Early Development Instrument (EDI) | - | 11,450 | - |
| Safe Inclusive and Accepting Schools and Mental Health | 55,929 | 55,899 | 55,899 |
| School College Work Initiative | 35,560 | 35,560 | 35,560 |
| Teacher Learning and Leadership | - | 19,209 | - |
| Re-engagement Initiative | - | 1,689 | - |
| Board Leadership Development and Enhanced NTIP | - | 79,067 | - |
| OLE - FML and FSL, French Extended Learning | - | 87,330 | 79,831 |
| Robotics Action Research Study (CODE) | - | 20,000 | - |
| Leading Student Achievement (CPCO) | - | 5,000 | - |
| SHSM Extra funding | - | 56,718 | 56,718 |
| Renewed Mathematics Strategy | 507,406 | 484,400 | 484,400 |
| Student Injury Prevention | - | 10,000 | - |
| Parent Involvement | - | 30,985 | - |
| TLLP and PKE | 54,295 | 43,113 | 31,398 |
| Focus on Youth | 70,000 | 70,000 | 70,000 |
| Gap Closing in Literacy Gr 7-12 | - | 23,850 | - |
| Innovative Programming for Children and Youth in Care | - | 25,000 | - |
| Total | 840,473 | 1,535,265 | 1,195,069 |
| Expenditures | | | |
| Technology and Learning Fund | - | 358,570 | 358,570 |
| Autism Supports and Training | 22,826 | 22,693 | 22,693 |
| Ontario Autism Program | 94,457 | 94,732 | - |
| Early Development Instrument (EDI) | - | 11,450 | - |
| Safe Inclusive and Accepting Schools and Mental Health | 55,929 | 55,899 | 55,899 |
| School College Work Initiative | 35,560 | 35,560 | 35,560 |
| Teacher Learning and Leadership | - | 19,209 | - |
| Re-engagement Initiative | - | 1,689 | - |
| Board Leadership Development and Enhanced NTIP | - | 79,067 | - |
| OLE - FML and FSL, French Extended Learning | - | 87,330 | 79,831 |
| Robotics Action Research Study (CODE) | - | 20,000 | - |
| Leading Student Achievement (CPCO) | - | 5,000 | - |
| SHSM Extra funding | - | 56,718 | 56,718 |
| Renewed Mathematics Strategy | 292,406 | 269,400 | 261,679 |
| Student Injury Prevention | - | 10,000 | - |
| Parent Involvement | - | 30,985 | - |
| TLLP and PKE | 54,295 | 43,113 | 31,398 |
| Focus on Youth | 70,000 | 70,000 | 70,000 |
| Gap Closing in Literacy Gr 7-12 | - | 23,850 | - |
| Innovative Programming for Children and Youth in Care | - | 25,000 | - |
| Expenditures | 625,473 | 1,320,265 | 972,348 |
| Net funding allocated to Staffing | \$ 215,000 | \$ 215,000 | \$ 222,721 |